



LEADERS IN WASTEWATER MANAGEMENT

Cheri R. Cousens, P.E.
Executive Director

Required

ANDOVER

Carlos Jaquez

Attachment

Votes

1. Roll Call
2. Payment of Invoices

M

LAWRENCE

Thomas Connors

Chairman

Joseph R. Quartarone

Treasurer

Jorge Jaime

William C. Hale III

Secretary

3. Approval of November 19, 2025, Regular Board Meeting Minutes
4. Update on RFQ for Community Assessment Study
5. Discussion and Vote on Meeting Dates for 2026
6. Discussion and Vote on Capital Projects Transfer for Vac Truck

A M

B M

METHUEN

Raymond DiFiore

Vice chair

Patrick L. Bower

7. Capital Projects Update
8. Executive Director's Report

NORTH ANDOVER

Tim Willett

9. Board Business
10. Adjournment

SALEM, NH

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OTHER ATTACHMENTS:

December 2025 Operations Report

AECOM invoice dated December 3, 2025, for construction engineering services related to the MCC/PC Upgrades Project

NOTES: The following assumes eight voting commissioners are present. M: Majority Vote (5 votes); SM: Super majority (2/3rds or 6 votes which shall include at least one affirmative vote from three of the four municipalities comprising the District)